# Candidate pack

Role: Head of Philanthropy

British Heart

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### Appointment of Head of Philanthropy

Dear Candidate,

Thank you for your interest in our role of Head of Philanthropy at British Heart Foundation (BHF).

It is my privilege to lead the Marketing, Fundraising and Engagement team for one of the UK's largest charities and the nation's leading independent funder of heart and circulatory disease research.

BHF is an organisation that has a unique position in the research community. We are among the world's largest private funders of research into heart and circulatory diseases, and we provide global impact that offers hope to millions, as well as practical support to many thousands of people every week.

Part of what makes BHF so effective is the enduring support we receive from our donors, fundraisers, and volunteers, many of whom have been personally touched by heartbreak. Our hope is that, by funding groundbreaking research we can create a world free from the fear of heart and circulatory diseases.

As Head of Philanthropy, you'll be pivotal in the development and implementation of strategies to significantly grow our income and support from high-net-worth individuals, trusts, and foundations.

We want an exceptional colleague who exemplifies and champions our values; brave, informed, compassionate and driven. It's an incredibly exciting time to be part of our team. We are more ambitious and determined than ever – because the potential cures and treatments we need are in sight. You could be part of getting us there sooner, so thank you for your interest.

BHF is also proud that we are working towards being a truly diverse organisation, with an Equality, Diversity and Inclusion (EDI) strategy, Igniting Change, setting out a roadmap of changes with want to see. Our growing commitment to equality, diversity and inclusion spans across our organisation and we pride ourselves on being an inclusive employer who puts diversity at the heart of everything that we do.

So, if you feel you have the skills and experience that we are looking for, and you share our determination to help fund lifesaving research, then we would be delighted to hear from you.

Claire Sadler Chief Marketing and Fundraising Officer



"CPR and heart surgery saved my life when I was six. Research made that happen." - Jadyn Briggs

### About British Heart Foundation

There is nothing more precious than our hearts. But millions of people's hearts in the UK are vulnerable and need our help. At British Heart Foundation (BHF) we are on a mission to protect all our hearts, so no one has to live in fear of heart and circulatory diseases.

We raise money to fund research that helps to save and improve lives, and to support people affected by heart and circulatory diseases.

For over 60 years we've been a leading independent funder of research into heart and circulatory diseases. We are the UK's largest charity retailer with around 700 stores, an employee base of over 4,000, supported by a further 18,000 volunteers.

With over £430 million of BHF-funded research in progress, we have an aspiration to invest in excess of £1 billion in research by 2030.

We have so much to be proud of. But we know we're just scratching the surface of our true potential. And the challenges we face are as grave as ever. There is nothing more precious than our hearts. But the tragic reality is that millions of people's hearts are at risk. Mounting numbers of people face an agonising wait for care, while many more live in hope of treatments and cures that could save or improve their lives.

At the same time, the researchers we fund really are making science fiction a lifesaving reality. From our CureHeart programme, which offers hope of a cure to 30 million people worldwide with an inherited heart muscle disease for the first time in history, to using data science and artificial intelligence (AI) to predict heart attacks before they even happen, we're proud to be backing transformational research that is changing the world.

However, we need your support. By joining BHF, you could help us bring hope to people affected by heart and circulatory diseases in the UK.



### Being a responsible charity

We've continued our journey to become a more socially, environmentally and financially sustainable organisation.

Our core purpose is to save and improve the lives of people affected by heart and circulatory diseases. We raise money to fund research to find cures and develop treatments for the world's biggest killers. And we are determined to do this in a responsible way.

Links between environmental factors and heart and circulatory diseases are clear. Research shows that extreme weather, such as intense heat and cold, have negative impacts on people living with these conditions.

We see it as a key part of our core purpose – to make sure that we carry out our lifesaving work in a responsible way. Our progress this year has included setting our commitment to be a net zero organisation by 2045, at the latest.

This covers all areas of our activities, from direct emissions, such as the heating we use in our BHF offices and stores, to the much more significant indirect emissions from within our supply chain through to how the research we fund is undertaken. This year we have focused our work on mapping BHF's full carbon footprint. This gives us a detailed view of where and how we can make the most impact to reduce our impact.

Our roadmap to net zero has six key areas for initial focus:

- energy efficient and zero emission buildings
- zero emissions transport
- product sourcing and suppliers
- travel and logistics
- waste and circular economy
- research funding.

These commitments form an ambitious roadmap to be an ever more responsible organisation to our planet and our people.

Sometimes the research we fund may involve animals; this isn't something we take lightly and you can read more about our commitments in research <u>here.</u>

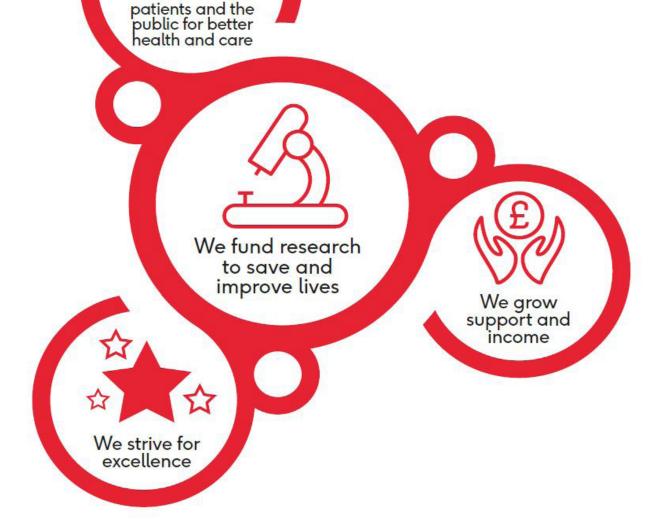
# Our strategy to 2030

### Rising to unprecedented challenges

We work with

We are on a mission to protect all our hearts, so no one has to live in fear of heart and circulatory diseases.

Our strategy to 2030 has guided us in making this impact. It sets out the changes we want to see in the world by 2030, and how our work will help us achieve them.



# Where our money came from in 2023-24

Legacies					£101.4m
	ł	1			
Fundraising		£47.7m			1
l					1
Retail net profit	£18.8m	i i			1
					1
Other £12.5r	n		1	1	1 1 1
£0m	£20m	¦ £40m	¦ £60m	: £80m	: £100m

### How your money was spent in 2023-24

Investment in growing our income was  $\pounds42.0m$ , meaning 77% of total income (net of retail costs) was available to beat heart and circulatory diseases. Our ongoing target is to ensure that at least 70p in the  $\pounds1$  is available to spend on our lifesaving work.





\*£119.3m of research grant awards, less accounting adjustments and other costs.

## Funding world leading science

British Heart Foundation is the biggest funder of noncommercial research into heart and circulatory diseases carried out in the UK, with £437m of BHF-funded research underway.



Grants awarded



Active research grants



**Principal investigators** 





Research staff



# Funding research to save and improve lives

Cutting-edge technologies – such as artificial intelligence (AI), gene editing and regenerative medicine – hold the potential for rapid and transformational advances in how we prevent, treat and cure heart and circulatory diseases. We will continue to fund world class research to save and improve lives, focusing on:

### Helping the cardiovascular research ecosystem recover and grow by:

 progressing our ambitions around equality, diversity and inclusion (EDI) in cardiovascular research, by driving forward our Women in Science programme and undertaking a comprehensive assessment of the CVD research workforce in the UK

### Enhancing knowledge of cardiovascular diseases, through:

- implementing partnership initiatives to seize new opportunities and address unmet need, including the BHF-UK Dementia Research Institute Centre for Vascular Dementia Research and the BHF-MRC Centre of Research Excellence to turbo charge our investment in regenerative medicine
- a 60-year track-record of lifesaving breakthroughs. We will take the opportunity to invest in transformational science and innovation on a global scale, funding the world class research that will save and improve lives.

### Seeing more BHF-funded research discoveries being translated into patient and public benefit by:

• continuing to implement and refine our research translation strategy to increase the commercial exposure and translation of BHF-funded research towards patient benefit.



## **Better health and care**

People with heart disease need us more than ever as we're faced with the biggest heart care crisis in living memory. Our continued focus on ensuring people get the information, care and support they need will be accelerated by:

Increasing people's chances of surviving out-of-hospital cardiac arrest (OHCA) by:

- increasing the use of RevivR in schools and developing a community and youth group based package, aiming to increase the number of people trained in CPR
- securing a long-term funding model for The Circuit to provide sustainability and momentum

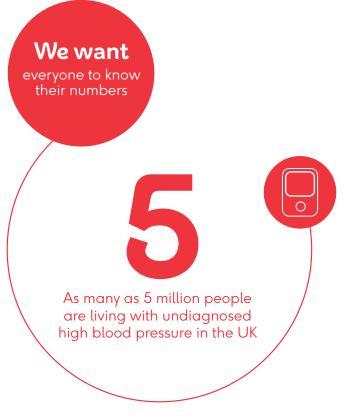
 refining our fully funded defibrillator programme that aims to place defibrillators in areas most in need to improve equity in access and give more people a better chance of surviving an OHCA.

### Helping more people to manage their heart or circulatory condition by:

- continuing to ensure BHF is meeting patient requirements when we are needed most – optimising our support offer, marketing our offer, and integrating BHF content into health systems and settings
- exploring how we can gather insights to inform our work from a wider range of people affected by heart and circulatory diseases in a more sustainable and inclusive way.

### Supporting people to reduce their risk of heart and circulatory diseases by:

• exploring BHF's aspirations and goals in preventing heart and circulatory diseases as part of a strategy review and refresh.



# Growing support and income

By being clear on where we lead, where we partner, and what we don't do, we can make an even bigger impact for people living with heart and circulatory diseases. We will continue to focus our attention on raising awareness of our mission and raising funds to power lifesaving research by:

Generating more fundraising income, including an increased proportion from high value audiences:

- continuing our 'This is Science' brand activity, including in the devolved nations
- introducing content to help people better understand our cause and our urgent need for support
- drive incremental philanthropic income, by developing a clearer articulation of our strategic research objectives.

We want

to tackle vascular dementia

> Vascular dementia causes around 14,000 deaths each year in the UK. People with a family history of coronary heart disease are significantly more likely to develop vascular dementia

**4.**U

Generating more income from our commercial operations, with an increased proportion from online retail by:

- continuing to roll out our shop and store opening programme and refresh of the estate, enhancing our technology in our shops and stores to improve the customer experience and increase income
- driving online growth across our own online shop and third party platforms (e.g. eBay) including improvements to the customer experience (payments, stock journey) and to the underlying operations
- continuing the rollout of MyVan our integrated customer facing logistics solution focused on stock delivery and collection
- continuing to grow our commercial footprint through Corporate Defibrillator and Health at Work partnerships.

### Ensuring our supporters have an outstanding experience by:

- transforming our communications for retained customers to improve lifetime customer value, by telling our brand story and using 'Reasons to Believe' to demonstrate our impact
- delivering our website transformation programme –improving the user experience and serving appropriate donate/sign-up calls to action across relevant pages and journeys.

# **Striving for excellence**

We strive to be bolder, braver, and have a single-minded focus on what will make the biggest difference for families affected by heart and circulatory diseases. By working together, we can inspire support, accelerate breakthroughs and save more lives than ever before, with focus on these key areas to drive our performance:

- agree the skills, capabilities and talent BHF needs to thrive in the future (through our Future FIT programme)
- embed a 'Continuous improvement' mindset throughout the organisation, applying simple but effective methods to solve problems and take small, incremental steps to transform how we work
- advance our work on creating a holistic employee value proposition, by optimising our benefits, rewards, working arrangements, learning and career opportunities

- embedding further our vision for an easier, more inclusive experience for all our colleagues and volunteers; through our wellbeing offer, progressing our EDI strategy, and ensuring the BHF is a safe workplace for all
- progressing the Enterprise Foundations multi-year programme to design and implement effective and resilient core technology and data infrastructure
- strengthening our ability to protect, detect, manage and monitor information security threats
- growing awareness, safe-usage and application of AI by delivering against our AI strategy roadmap to improve access, guardrails, support and the sharing of learning amongst colleague
- implementing and communicating activities in our Environmental, Social and Governance (ESG) roadmap to achieve our aim of being a net zero organisation by 2045 at the latest.



eam BHF attending a Pride event

## Belonging

Our push for equality. diversity and inclusion takes many forms, including how we manage our organisation, and how our research funding helps to tackle health inequalities.

An important starting point is making sure BHF's workforce reflects the general population so we can better represent the experiences and voices of the communities we support. A more diverse, inclusive, and fair BHF will not only improve the quality of what we do, but the impact we have.

The ongoing work of Kaleidoscope, our equality, diversity and inclusion group, as well as our Research Inequalities Working Group, demonstrate our commitments to improve equality, diversity and inclusion for our staff, volunteers, and supporters, as well as our funding activities.

We want all of our BHF colleagues to have development and progression opportunities, and to embed a more inclusive culture throughout our organisation. Our EDI strategy, Igniting Change, sets out our roadmap of the changes we want to see.

Our Kaleidoscope group is made up of representatives from across the organisation. Our activities encompass accessibility to work and progression for those with care responsibilities, working parents, those with disabilities and long term health conditions, different age groups, those from underrepresented ethnic backgrounds, LGBTQ+ individuals and many more forms of diversity, both visible and invisible.

We have a number of affinity groups within the organisation. These include spaces for working parents, individuals from different religious, racial, and ethnic backgrounds, members of the LGBTQ+ community and those with disabilities and long term health conditions. These are designed to be spaces for colleagues to feel connected, included and heard.

We want to fund lifesaving research for everyone. We can help to achieve this by welcoming colleagues from all backgrounds to come and be part of our BHF family.

# Building an inclusive and supportive environment

Many heart and circulatory diseases are diseases of inequality. Our equality, diversity and inclusion (EDI) strategy, Igniting Change, recognises that everyone's circumstances are unique. We are committed to funding lifesaving research for everyone, and we are committed to being an inclusive employer.

Whilst working at BHF, we actively encourage our colleagues to feel safe to bring their true selves to work. We strive to create a culture where colleagues are inquisitive about diversity and keen to get involved in all activities which make individuality and inclusivity part of what we do every single day

### Improving diversity in research

Making the world a fairer place is an important goal, one that we are proud to contribute to by tackling inequalities in cardiovascular health, improving the diversity of our research workforce, and making BHF a more inclusive place to work.

We want to have achieved greater inclusivity in the funding and the design of research, as well as in the cardiovascular research community. We have focused on collating data that defines our starting point, so we can take the right action to improve diversity.

We've published our first research funding diversity report. The report provided valuable insight that is helping us shape our future actions to address under-representation in our research community.

### Staff engagement

Listening to our colleagues, and understanding what matters, is always the first step in improving the employee experience.

Our highest scoring areas in the latest colleague engagement survey were goal setting, fair treatment, responding appropriately to instances of discrimination and that BHF has created an environment where people of diverse backgrounds can succeed.

### Heartfest

In June 2022 we held our first ever Heartfest, an online festival that brought BHF colleagues together to celebrate our work and give everyone a chance to reconnect with each other and to our cause.

Heartfest has since been a yearly event, growing each year and incorporating both online and in person events at BHF offices and shops across the UK.

### **Celebrating Pride**

Pride is a chance for us to learn and show support for the LGBTQ+ community. BHF colleagues have taken part in Pride events across the country since 2018, including Pride marches in Edinburgh, Cardiff, Belfast and London.

# Wellbeing

We take immense pride in fostering an environment that prioritizes the health, safety, and wellbeing of our employees, volunteers, and customers. Our excellence in health, safety and wellbeing is about cultivating a culture where every individual feels valued and safe, and our commitment to creating a safe and healthy workspace has been recognized nationally, culminating in the prestigious ROSPA Gold Award we proudly received in 2023.

One of our standout initiatives is the "Live Well Work Well" project group, which plays a pivotal role in enhancing workplace wellbeing. This group organizes a myriad of activities and resources aimed at promoting and supporting mental, physical, social and financial health.

At BHF, we believe that a safe and healthy workplace is the foundation of success. As we continue to innovate and grow, our commitment to health, safety, and wellbeing remains unwavering. Join us and be a part of an organization that not only values your professional contributions but also cares deeply about your overall wellbeing.

### A flexibily connected organisation

Our flexibly connected programme allows colleagues based outside of shops and stores to work flexibly, in a way that helps unlock their best work for the cause. The programme has been engaging with our Champions network, gathering insights from colleagues through our Ways of Working Study, to continuously adapt the approach where needed. It was awarded the Best Flexible Working Strategy at the HR Excellence Awards.

Join us at BHF and be part of a team that truly cares about your wellbeing. Together, we can make a difference in the fight against heart disease while supporting each other every step of the way.

# These are our values

We are proud that the work we do is funding groundbreaking, lifesaving research that one day could see a world free from the fear of heart and circulatory diseases, including conditions such as heart attacks, stroke and vascular dementia. That's why our values are key to defining who we are, how we do things and how we can achieve our ambitions so that every pound we raise funds the research that keeps millions of hearts beating.



We speak out. We're decisive. We're innovative.



### We're compassionate

We're open and honest. We respect others. We care.



We're clear. We're open minded. We're work together.



We're driven

We're focused. We're determined. We keep learning.



## **Our benefits**

### We all achieve more together when we're happy and healthy

As a world class organisation, we offer competitive salaries and an attractive package of benefits, designed to support the health and wellbeing of everyone who works here.

Our generous benefits include:



### Annual leave

Our annual leave allowance of 30 days plus bank holidays is among the best in the sector.



### Family leave

We offer 12-weeks' pay package for all family leave including maternity, paternity and adoption leave and are committed to offering returning parents and guardians the opportunity to work flexibly.



### 🕼 Support leave

We offer a holistic support leave of up to 10 days leave to support colleagues in time of uncertainty, where you may need to take additional time away from work to support yourself or others during a life event, such as caring responsibilities, bereavement, and specialised medical appointments.



### ← Healthcare

We offer employees private healthcare, dental health cover and a contribution towards your gym membership.

### 🛞 Live well. Work well.

Heart health is central to our mission, and that starts with you. We provide a programme of activities, opportunities and guidance to inspire and support you to live a healthy and happy life, at home and at work.



### Pension

Our generous pension scheme will support you to save for your retirement. You can contribute a minimum of 3% but can increase this to 8% or more, with employer contribution starting at 5% and increasing to a maximum of 10%.



## **Job specification**

### Job description

Job title	Head of Philanthropy				
Directorate	Marketing, Fundraising and Engagement				
Team	Philanthropy				
Reporting to	Director of Philanthropy, Corporate and Community Fundraising	No. of direct reports	7		
Agility contract type	Blended (home and office)				
Location	Dual Location – London Office (NW1 7AW) and Home				
Budgetary responsibility	Income £5m - £9m, expenditure £1.4m				
Job level	3	Date	Feb 25		

### Role summary

The Head of Philanthropy is a senior leadership role and will be pivotal in the development and implementation of strategies to significantly grow our income and support from high-net-worth individuals, trusts, and foundations.

Accountable for the leadership of the Philanthropy team, the role will lead and drive the philanthropic strategy and activity across the British Heart Foundation (BHF) to deliver philanthropic income and transformational gifts in support of its world leading cardiovascular research and healthcare activities.

The role will work collaboratively across the Marketing and Fundraising team and wider BHF to build relationships, with Directors, Trustees, senior volunteers, and fundraisers to deliver on our ambition to more than double philanthropic income over future years.



### Key responsibilities

Strategy and planning

- Accountable for the development and delivery of the philanthropy strategy, identifying and optimising key fundraising opportunities, with a focus on maximising our research vision to engage new and existing audiences.
- Strategically cultivate and steward influential two-way relationships with senior stakeholders (CEO, exec team, trustees, senior volunteers) across BHF to maximise opportunities for philanthropic audiences.
- Accountable for the development of donor-centred strategies and opportunities for the solicitation of major gifts from high-net-worth individuals, trusts, and foundations.
- Co-lead the development and stewardship of the philanthropic fundraising board to identify and secure transformation (6-7 figure) gifts, working closely with the Director of Philanthropy, Corporate and Community Fundraising and the Chair of the philanthropic fundraising board.
- Proactively identify strategic opportunities to grow the volume and value of prospects and donors in the portfolio, building strong relationships and identifying significant funding opportunities for senior leadership involvement.
- Utilise philanthropic expertise to provide leadership and direction for cultivation and stewardship approaches, including contributing to the development of compelling cases for support aligned to BHF's Research Strategy.
- Set clear briefing requirements to maximise the expertise within the High Value Operations team to support systems and processes, including prospect identification and research, network mapping, due diligence and data management.
- Harness the High Value Engagement team expertise to outline the philanthropic strategic alignment for special event requirements, cultivation activity and engagement support aligned to prospect and donor plans.
- Accountable for strategically collaborating and aligning philanthropy objectives with team goals across BHF, to support cross-organisation outcomes.
- Proactively review competitor philanthropic performance in the charity sector to inform future strategic decisions.

Business development, income delivery and relationship management

- Proactively develop and support a personal portfolio of cold and existing high value donors (individuals, trusts and foundations) capable of six and seven figure gifts, with a focus on developing a pipeline of prospects from 'cold to donation' and raising average gift values.
- Identify and actively engage senior volunteer audiences to enable the of delivery of the senior volunteer strategy, including the development of a new philanthropy fundraising board.
- Accountable for providing strategic guidance and direction to fundraisers, identifying and developing ambitious opportunities to grow donor gift potential.
- Utilise research and insight to identify opportunities for future development.



### Key responsibilities continued

#### Leadership

- Lead, inspire and manage the Philanthropy team, building a successful, high-performing effective and efficient team that delivers against income (and other) objectives.
- Ensure team operations are fully compliant in line with relevant legislation and sector good practice.
- Foster a pro-active culture of opportunity-spotting, innovation, and collaboration.
- Proactively engage with the Senior Leadership Community across BHF, leading and engaging with directorate and charity wide planning and projects, as required.
- Acquire, maintain, and communicate an excellent knowledge of the BHF, its strategy, vision, mission (how we spend our money, and why), priority projects, it's fundraising (how we generate income, and why) campaigns and events.
- Always represent the BHF positively, reflecting its organisational values, and work outside core hours, attending events as necessary.

Budgeting and Financial Management

- Accountable for setting, monitoring and delivering ambitious annual and five-year income and expenditure budgets, leading on accurate phasing, and achieving or exceeding targets.
- Proactively utilise CRM data to monitor fundraiser and team performance through rigorous use of targets and KPIs.
- Accountable for the development of a robust pipeline to support the growth in income required to deliver or exceed the BHF five-year high-level plan.
- Responsible for timely and accurate financial and non-financial monitoring reports, advising on variance and supporting reforecasting when necessary.
- Identify short-fall early and provide solutions to mitigate impact on income.



### Person specification

### Experience

- Extensive experience of building and maintaining long-term relationships with high-net-worth constituents such as individual major donors, trusts, and foundations at the very highest levels
- Track record of converting cold prospects to planned gifts of 6-7 figures (over £500k)
- Significant experience of successfully engaging trustees and/or senior volunteer committees to drive philanthropic income.
- Proven experience of building a high-performing fundraising team, developing confidence and capability to cultivate a pipeline from 'cold to donation'
- Experience building and successfully executing ambitious multi-year philanthropic campaigns and fundraising plans for an organisation, including strategic initiatives for donors
- Leadership experience including planning and delivering budgetary responsibilities
- Experience working in a large organisation with a matrix management structure
- Extensive experience of using a CRM database for management of the donor portfolio



### Person specification continued

### Skills and attributes

Leadership and Strategic Vision:

- Ability to develop and execute long-term philanthropic strategies that align with organisational goals
- Proven ability to build strong, collaborative working relationships at all levels Board, peers and junior team members, with an effective balance of support and challenge
- Lead, coach and motivate a diverse and inclusive, high performing fundraising team
- Balance donor needs, organisational priorities and ethical considerations in complex situations

Communication and influencing:

- Proven ability to influence internal and external stakeholders at all levels
- Evidence of strong communication skills, both verbal and written, presenting information logically and succinctly, checking for understanding and listening throughout
- Ability to present with impact and to inspire action
- Demonstrable ability to encourage open, two-way discussion and promote collaborative working

Personal Effectiveness:

- Drive and focus: able to establish priorities and develop clear, efficient, and logical plans to achieve goals
- Experience of monitoring performance and progress against financial and non-financial objectives, taking action to ensure deadlines and outcomes are achieved, and managing time and resources effectively

Personal Motivation:

- Demonstrate an affinity to the cause of the BHF
- Committed to achieving targets and taking personal accountability for work
- Acts on own initiative and displays resilience despite setbacks
- Growth mindset: is open to innovation, new approaches and alternative means to deliver results.



### Person specification continued

### Safeguarding

At British Heart Foundation (BHF), we are committed to creating a safe and rewarding environment for all of our people to work and volunteer. This means we have a robust safeguarding policy to ensure everyone is treated properly, and a whistle blowing service so people can raise any concerns they have confidentially.

### Data protection

During your employment, this role will encounter some personal data. The role will be permitted to access and use the following types of personal data:

- Personal details/contact information/family details
- Personal financial information donations, gifts, bank account, card numbers
- Personal sensitive data health, race, ethnicity, sexual orientation, political affiliation, trade union membership, religious or philosophical beliefs, biometric or genetic data, criminal record

If you find yourself with access to personal data you are not authorised to have, you must report it to your line manager and the IT Service Desk immediately.





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